

*B-2, B-52 aircrews evaluate combat capability, Pg. 5/ Whiteman water quality report, Pg. 11*

# WARRIOR



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**B-2s TRAIN AT RAF FAIRFORD**

# Be an agent for change

By Col. Michael Francis  
131st Bomb Wing Commander

Have you ever stopped to think about how the Airmen that worked and flew the B-29 at the Spirit Gate would view the B-2 operation of 2014? I think they would be impressed, but not surprised. The Air Force has a long history of innovation and technological improvement. It is the nature of our business. With the ever-changing landscape of technology, adversaries, and economics we must all look for better, more effective ways to do our business.

The challenge, of course, is to make change work for us in a positive way. It must be deliberate, and it must improve our ability to accomplish the mission. I would argue that the most effective way to ensure change is positive is when it comes from the field. Imagine the level of performance improvement in our wing if every Airman had one good idea for how to better do his or her job. That would be thousands of new ideas that were focused directly on how to improve your work centers.

The reality is that there is no way for senior leaders to generate that many good ideas. Too often, we expect our leadership to tell us what to do or where we are headed. I for one believe that the imagination and ingenuity of our Airmen are the keys to solving the tough problems that we face in our 21st century Air Force.

I know many of you are skeptical about affecting change. We have all had great ideas in the past that were dismissed by our supervisor with "the boss is never going to let you do that" or "we have always done it this way." That kind of thinking is going to get left behind in the Air Force of tomorrow. There has never been a better time to effect change than today. We have to get better and your leaders know it. Through Air Force programs such as Airmen Powered by Innovation (API) and Make Every Dollar Count, our senior leaders want you to look for new avenues of innovation and process improvement.

Here at Whiteman, AFGSC is sending a Force Improvement Program (FIP) team to talk to you about how to improve your ability to accomplish the mission. Gen. Wilson (AFGSC/CC) is very excited about the results that came out of the 20th Air Force FIP and he is hoping for similar results for the bomber



Col. Michael Francis  
131st Bomb Wing Commander

community. This is a great opportunity for you to affect positive change in your area and for the B-2 mission as a whole.

I will leave you with this challenge: Come up with one good idea for how to do your job better. It doesn't have to be a big change or save millions of dollars. It just needs to be a step in the right direction. You will be adding your legacy to a long line of great American Airmen that have made the United States Air Force the most effective and capable force in the world.

# Planting the seeds for success

By Master Sgt. Daniel M. Jacobson  
509th Logistics Readiness Squadron First Sergeant

If there was one tidbit of information that Airmen could benefit from it would be to not only know the responsibilities of your job but that of your supervisors as well.

Encourage Airmen to educate themselves thoroughly in their own career so they can become that subject matter expert the Air Force needs and expects.

How can you lead your work center if you yourself do not have the experience to advise or direct your subordinates?

Through your career development course material, on the job training, and the promotion development guide you have learned your military trade. These tools the Air Force has provided you are the bedrock to your enlisted career.

Though you may and should expand from these fundamentals as your career progresses and your scope of responsibility broadens, you will always use these basic fundamentals to scope your future and the future of each Airman you work with. Continue to educate yourself both through professional military education, college, or advanced courses the Air Force has provided and from your leadership.

Learn what it takes to perform at your supervisor's level to better prepare you for that next rank. Be sure to help your subordinates as well. Plant those seeds by feeding them as much information as they are willing to accept and watch them grow and mature from your education.

We are in the cyber age, break that stigma and verbally communicate with your people and your supervisor. Sit down or shadow your supervisor throughout their day to day operations to better learn how to fulfill their shoes because one day they will get promoted, retire, or leave this fine Air Force and you will be expected to fill their shoes. Likewise your subordinates to you as well; lift them up and prepare them to



Master Sgt. Daniel M. Jacobson  
509th Logistics Readiness Squadron First Sergeant

take on your duties. Continuously educate your subordinates to prep them to take on your duties as you progress in your career.

## THE WARRIOR

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To advertise in *The Warrior*, call the *Sedalia Democrat* at: 1-800-892-7856.

## On the cover

U.S. Air Force photo/Tech. Sgt. Chrissy Best  
**A B-2 Spirit from the 509th Bomb Wing, Whiteman Air Force Base, Mo., lands at RAF Fairford, England, June 8, 2014. The B-2's low-observable, or "stealth," characteristics give it the unique ability to penetrate an enemy's most sophisticated defenses and threaten its most valued, and heavily defended, targets.**

## NEWS BRIEFS

### B-2 Barista Café

The Mission's End is proud to announce the opening of the B-2 Barista Café. Hours of operation are Monday through Friday, 11 a.m. to 1 p.m.

### Spirit Café

Don't have plans for Friday evening? Go to the Spirit Café!

Not sure what to eat on Friday evening? Go to the Spirit Café!

Want to enjoy a rousing game of Titan Falls? Go to the Spirit Café!

Free food every Friday evening, comrades to enjoy it with, and lots of games and movies!

It sounds so good I want to go to the Spirit Café too! So, don't waste time. Tell a friend and take a friend to the Spirit Café today!

### Telephone news line set up for retirees

A toll-free telephone news line has been set up for retirees and surviving spouses who do not have computer access.

By calling 1-800-558-1404, retirees and spouses can stay informed using this new easy-to-use menu-driven service. Callers can select from several different topics that are compiled from various electronic news sources.

Topics include pay and annuity matters, medical and health care, and other benefits and entitlements.

### CCAF GEM Program

Military members avoiding taking classes because of work shifts, deployments or other time constraints have a new program to assist them. Community College of the Air Force degree requirements can be met through distance learning using the CCAF General Education Mobile (GEM), a partnership between CCAF and other schools. For more information call (660) 687-2420.

### Air Force Housing Web Site

Visit [www.Housing.af.mil](http://www.Housing.af.mil) to find your new home with the Air Force. This web site serves as a one-stop shop for Airmen and their families to obtain information about the housing options and support services available to them at Air Force bases worldwide.

## WEATHER

<b>Today</b>	<b>Saturday</b>
Sunny	Mostly Sunny
Hi 77	Hi 82
Lo 56	Lo 59

<b>Sunday</b>	<b>Monday</b>
Chance of Storms	Chance of Storms
Hi 83	Hi 85
Lo 68	Lo 68

# Whiteman DFAC policy information

IAW AFI 34-239, Food Service Program, Attachment 2, the Air Force operates enlisted dining facilities to provide the subsistence entitlement to active-duty enlisted members who reside in dormitories, a training environment for food service personnel to meet war-fighting mission requirements, and flight meal service in support of daily operations. Use of the dining facilities is restricted to active-duty enlisted members and those individuals authorized by the installation commander to meet mission requirements. Additional authorized individuals include:

- Active-duty enlisted members are authorized to utilize the dining facility for all meal periods.
- Active-duty officers and DoD civilians are authorized to utilize the dining facility for dinner and midnight meal periods. In addition, active-duty officers, DoD civilians, and contractors, while on duty, are authorized to utilize the Touch and Go In-flight Kitchen for all meals periods in support of mission requirements conducted within area b.
- Active-duty officers and DoD civilians receiving the meal portion of per diem when the authorization is included in the TDY orders and the use of the facilities does not impact service to the enlisted members residing in the dormitories.



## AIR FORCE SERVICES FOOD SERVICE

- Family members of active-duty enlisted members E-1 to E-4 while accompanied by their sponsor, for all meal periods. Family members will pay discount rate (cost of food only).
  - Family members of active-duty members (other than E-1 to E-4) on federal holidays, Easter and the Air Force Birthday. Family members will pay standard rate (cost of food plus surcharge).
  - Senior leaders, officers on G-series orders, and chaplains to periodically visit base dining facilities to ensure quality of life standards for their assigned personnel.
  - Guard and Reserve personnel when on official orders and during unit training assembly weekends as well as officer candidates, cadets, and Reserve Officer Training Corps (ROTC) students in training status.
  - Retired members and their dependent family members for all meal periods.
  - Contractor personnel performing mission essential duties are authorized to utilize the dining facility for dinner and midnight meal periods.
  - Anyone the installation commander allows when in the best interest of the Air Force and no other adequate food service facilities are available, on a case-by-case basis, with coordinated approval.
- Please direct any questions to the 509th Force Support Squadron, Food Service Superintendent, at 687-6991.

# AF releases new feedback forms

**By Staff Sgt. Carlin Leslie**  
Air Force Public Affairs Agency  
Operation Location

**WASHINGTON (AFNS) --** During the past year, Air Force leaders have been shaping a new and more comprehensive Air Force evaluation system for officers and enlisted Airmen.

The new system is designed to better meet the needs of the Air Force and Airmen, differentiate more effectively between good and great performers, and value job performance first and foremost, Air Force leaders said.

One change Airmen asked for was an improved feedback process, and the Air Force delivered.

The Airman Comprehensive Assessment, or ACA, is now available, for both officer and enlisted Airmen, according to a letter to Airmen released by the Chief of Staff of the Air Force Gen. Mark A. Welsh III and Chief Master Sgt. of the Air Force James A. Cody.

"The form facilitates a purposeful dialogue between supervisors and the Airmen they lead," they stated in the letter.

Both leaders emphasized the importance of communication between supervisors and team members.

"We must get this right. Proper feedback is the most important element of a strong evaluation system."



In a recent Roll Call, Cody said all Airmen need meaningful and purposeful feedback to reach their full potential.

"The importance of feedback is not new to our Air Force," he said, "yet we often struggle to capitalize on this opportunity to strengthen our team."

"We all need feedback, and we need it often ... it enables us to accomplish great things for our nation, as individuals and as a team," Cody said. "It's one of the most powerful influences on learning and achievement ... it is essential to winning the fight, strengthening the team and shaping the future."

The new AF Form 931 (airman basic through technical sergeant) and AF Form 932 (master sergeant through chief master sergeant) replace the current versions of

the performance feedback forms and are a major step toward launching a new enlisted evaluation system.

The AF Form 724 will replace the current version of the officer performance feedback, aligning it with the current officer performance report.

"When you see the new feedback form hit the streets, that will be the first signal to our Air Force that the evolution of the enlisted evaluation system has begun," Cody said. "We will let (the feedback form) be in the field for about six months before we begin to phase in the changes to the enlisted evaluation system."

The ACA will open more in-depth, two-way communication between rater and ratee and include a self-assessment, a detailed evaluation of expected and/or current performance, and specific discussion areas/questions, like personal finances and relationships.

"It's not in a judgmental way, but we are going to talk about the implications of (finances and relationships)," Cody said. "We cannot have those things impact an Airman's life down the road because we failed to talk about them."

"We're excited about this first step, and we hope you are, too," Welsh and Cody said. "We are moving out in the right direction. We need a strong commitment from each of you to sustain this purposeful momentum going forward."

# Reel Time Theaters

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**SATURDAY, JUNE 14 • 7 p.m.**  
The Other Woman (PG-13)  
Adults - \$5.75, children - \$3.75

**SUNDAY, JUNE 15 • 3 p.m.**  
The Amazing Spiderman 2 (PG-13)  
Adults - \$5.75, children - \$3.75

**WEDNESDAY, JUNE 18 • 2 p.m.**  
Monsters University (G)  
Adults - \$2.00, children - \$1.00

## Assessing the Health and Wellness of the Command – New EO Assessment Tool implemented in 2014



By Tech Sgt. Maurice Ingram,  
509th BW/EO

The Unit Climate Assessment (UCA) as we've known it has been replaced with the Defense Equal Opportunity Management Institute (DEOMI) Organizational Climate Survey (DEOCS). The DEOCS program was launched four years ago and has already been in use by the Army, Navy, Marines and Coast Guard.

In May 2013, the Secretary of Defense directed measures to strengthen sexual assault prevention programs. This prompted the requirement for annual assessments in which the new tool helps to streamline this process. With the new requirement, commanders must conduct a climate assessment within 120 days after assumption of command, and annually thereafter while retaining command. Also new is the requirement to provide results to the commander at the next level in the chain of command.

The DEOCS provides commanders an accurate snapshot of their unit's climate, allowing them to proactively identify and correct climate issues that might otherwise grow more serious. This enables leaders to avoid what might otherwise become a hurdle to organizational effectiveness.

Like the UCA, the DEOCS is an online survey that can be taken from any computer. Unlike the UCA, the DEOCS survey contains questions with four major areas; EO/EEO/Fair Treatment,

Organizational Effectiveness, Perceptions of Discrimination/Sexual Harassment and Sexual Assault Prevention & Response. Commanders still have the option to include 10 locally developed questions and they now have the option to choose five short answer questions. This allows members to fully express their thoughts and perceptions to the applicable questions.

Many people are often concerned about anonymity. Respondents' anonymity is protected when completing the online survey by using a computer-generated, untraceable password. Additionally, no personally identifying information is collected. Military members and civilians are able to participate in the assessment; however, contractors are not included.

The Air Force initiated the mandatory use of the new assessment tool as of Jan. 1, 2014. Per the order of Brigadier General Glen VanHerck, 509th Bomb Wing commander, there will be a wing-wide DEOCS for Whiteman AFB from July 9-23 2014.

We highly encourage participation in this assessment. Please take the time to help provide the 509th BW Commander with your inputs and the tools necessary to help you succeed. We not only want to hear your concerns but success stories as well; things that have gone well and best practices that may be utilized. If you have any questions about the DEOCS, please contact the 509 BW Equal Opportunity office at 687-5712 or DSN 975-5737.

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**RECYCLE This Paper ... Think Green**



# Hammer time: B-2, B-52 aircrews evaluate combat capability during ACC evaluation



U.S. Air Force Photo

From left to right: Maj. Matthew Lewis, Maj. Shane Marchand, and Capt. Shane Praiswater operate a B-52H Stratofortress during Combat Hammer, May 5. The Air-to-Ground Weapon System Evaluation Program allowed Air Combat Command to confirm the accuracy and capability of conventional weapons while integrating with other assets in a realistic combat environment.

By Airman 1st Class Joseph Raatz  
Air Force Global Strike Command Public Affairs

**BARKSDALE AIR FORCE BASE, La.** -- Several Air Force Global Strike Command B-52H Stratofortresses and

B-2 Spirits recently participated in an Air Combat Command evaluation involving the use of live cruise missiles and precision guided munitions.

"The Air-to-Ground Weapon System Evaluation Program, also known as

'Combat Hammer,' allows ACC to confirm the accuracy and capability of our conventional weapons from end to end while integrating with other assets in a realistic combat environment," said Lt. Col. Richard Armstrong, AFGSC Weapons and Tactics Branch chief. "It ensures the combined effort of our maintainers, loaders and operators is always ready to effectively deliver weapons if called upon."

During the evaluation, the aircraft flew multiple sorties to the Utah Test and Training Range where they engaged simulated enemy targets with missiles and other munitions while practicing combat maneuvers.

"One of the best things about Combat Hammer, for the crews, is that it really provides additional hands-on experience with the weapons that they train [with]," said Maj. Chris Weir, wing weapons officer for the 2nd Bomb Wing here. "There's no substitute for using the actual hardware, the actual software, the actual missiles that you see here. It provides experience that you just can't get any other way."

The Joint Air-to-Surface Standoff Missile, or JASSM, carried by AFGSC aircraft during Combat Hammer is one of the Air Force's newest and most effective weapons. This stealthy Air-Launched Cruise Missile is compatible with a wide variety of aircraft and is designed to be launched from outside of the combat area, allowing crews to strike distant targets with extreme accuracy without exposing themselves to potentially deadly enemy

fire.

"The JASSM is one of the most cutting-edge weapons we have," said Weir. "It is one of the newest weapons to be integrated onto the B-52. Its low-observable characteristics really make it one of the most capable weapons that we have to destroy targets in a contested environment."

Precision guided munitions used during Combat Hammer included Paveway II laser-guided bombs and multiple variants of the Joint Direct Attack Munition, or JDAM. These weapons have a proven track record and have been used to great effect in conflicts around the globe.

ACC led the two-week evaluation, coordinating the efforts of five different types of aircraft from seven bases, as well as remotely-piloted aircraft from Creech AFB, Nevada.

"Combat Hammer provides data on the effectiveness of precision guided munitions in both contested and uncontested environments, directly affecting the warfighter's weapon choice," said 2nd Lt. Victoria Carrillo, a weapons and tactics analyst with the 86th Fighter Weapons Squadron at Eglin AFB, Florida. "While primary results have been encouraging, until all the data has been collected and analyzed from the range, final conclusions cannot be made."

"For the crews, training is the biggest thing that we get out of this," Weir said. "We do everything just the way we would fight it. That's what puts the 'combat' in Combat Hammer."



U.S. Air Force Photo

A live Joint Air-to-Surface Standoff Missile drops free from a weapons pylon on a B-52H during Combat Hammer, May 5. Once launched, the JASSM deployed control surfaces that gave it the capability to guide itself to the target under its own power.



# Air Force Critical Days of Summer 2014 -- National Lampoon's Vacation

By the 509th Bomb Wing Safety Office

Air Force Summer Motor Vehicle Losses Jun – Sep (2013):

- 70 Fatalities (2009-2013)
- 1 Permanent/Partial disabilities
- 210 Lost time cases (member lost more than one duty day)
- Lost work days: 2,020
- Total cost, lost days: \$5,442,810

Civilian population risk data:  
- 1.3 million people are killed and 20-50 million are injured in motor vehicle crashes worldwide each year. Of these 25,000 are tourists.

- Motor vehicle deaths are leading cause of deaths among healthy travelers.

The Air Force core values, which define our standards of conduct, i.e., how Airmen behave, also set the environment for how we live and work. As we begin the summer season, taking leave and getting away is one of the first activities on our minds. When you include risk management and safety as part of your summer activities you will be upholding the standards of conduct and maximizing your chances of having an enjoyable activity.

Planning ahead is always a good step to help avoid the many risks that have the potential to ruin your vacation. Your road trip planning should always begin with TRiPS (<https://www.my.af.mil/trips/af/Login.aspx>). This is an effective risk management tool to find hidden dangers in your travel plans.

It's easy to think, "This won't happen to me," but does anyone plan on a tragedy? During the 2013 Critical Days of Summer period there were seven Airmen killed in vehicle and nine in motorcycle accidents. None planned for this to

happen. Regardless of what caused the tragedy, using every risk management tool reduces your odds of being involved in a mishap.

The hazards associated with summer driving appear to be fewer than winter driving. This is not the case. Some of the situations that make it dangerous (<http://www.esurance.com/driving-tips/summer-driving>):

- More teens on the road
- Drivers on vacation add to road congestion
- Tire blowouts
- Increased road construction
- More bicycles and motorcycles on the road
- Sun and excess heat

Before you can call your plans final, your vehicle should be part of your plans. Take care of any needed maintenance and ensure you have an emergency kit in your car. The kit should include:

- First aid kit
- Flashlight
- Flares and a white flag
- Jumper cables
- Basic repair tools
- A jug of water and paper towels for cleaning up
- Nonperishable food, such as granola bars and drinking water
- Extra windshield washer fluid
- Maps

Additional information on summer travel:  
<http://www.cartalk.com/content/summer-driving-tips-1>  
<https://www.dot.ny.gov/programs/driver-safety>  
<http://www.nhtsa.gov/links/SummerDrivingTips/>

# Commission Wants to Understand Your Compensation Preferences

By: Alphonso Maldon, Jr., Chairman  
Military Compensation and Retirement Modernization Commission

The Military Compensation and Retirement Modernization Commission was tasked by the President and the Congress to develop recommendations to modernize military compensation and benefits programs. Our primary goal is to ensure the uniformed services can maintain the most professional All-Volunteer Force, provide for a high quality-of-life for the members of the uniformed services and their families, and ensure that compensation and retirement systems are financially sustainable. Our fundamental objective is to craft an integrated compensation and personnel system that will continue to be valued by Service members, provide flexibility for the uniform services, and be cost effective.

Understanding the compensation preferences of Services members is central to our effort to craft modernization recommendations. To obtain these preferences, we will survey a number of active-duty, National Guard, and Reserve Service members during the next few months. We also plan to survey retired Service members. The survey will ask participants to value individual elements of their compensation package in relation to each other. If you receive this survey, please take it; however, the survey

is not the only way to let us know your preferences. There is also a comment section on our public web site ([www.mcrmc.gov](http://www.mcrmc.gov)) where you can provide your input. Written comments may also be mailed to the Military Compensation and Retirement Modernization Commission, Post Office Box 13170, Arlington, VA. 22209. These tools are powerful ways to ensure we are aware of your preferences and concerns.

The Commission wishes to thank all who have contributed to our work to date. Over the past year we have benefitted immeasurably from meetings with Service members, veterans, retirees, and their family members. Additionally, representatives of the uniformed services, Military and Veterans Service Organizations, and other subject matter experts have greatly added to our understanding of the breadth of current military compensation and benefit systems. These engagements have reinforced what we've always known: Our people are the strength of our Uniformed Services.

To all Service members, retirees, and veterans on installations and in communities across the Nation and around the world: We honor your service and ask for your continued input and support as we move forward with this important endeavor.

For more information contact James Graybeal, (703) 692-2166 or [james.graybeal@mcrmc.gov](mailto:james.graybeal@mcrmc.gov)



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# Diamond Sharp!



U.S. Air Force photo/Master Sgt. Christopher Gish  
U.S. Air Force Senior Airman Chelsea Huffstetler, 509th Medical Operations Squadron medical technician receives the First Sergeants' Council Diamond Sharp Award at Whiteman Air Force Base, Mo., June 10, 2014. Huffstetler started a cross-fit team, trained for and completed the Striker Life Half Marathon, was active in the Booster Club, performed a flag-folding ceremony for a group commander's retirement with only 48 hours' notice and helped a friend through emotional hardship. Diamond Sharp is a monthly award voted on by all wing first sergeants for the Airman who has displayed excellence in the areas of health, morale and welfare.



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# B-2s arrive at RAF Fairford to train, exercise capability

By 2nd Air Expeditionary Group Public Affairs

**RAF FAIRFORD, England** -- Two B-2 Spirit flew to the U.S. European Command (USEUCOM) area of operations June 8 to train and integrate with U.S. and allied military forces in the region.

During this short-term deployment, the multi-role heavy bombers will conduct training flights in the USEUCOM area of operations, providing opportunities for aircrews to sharpen skills in several key operational sets and become familiar with airbases and operations in the region.

"This deployment of strategic bombers provides an invaluable opportunity to strengthen and improve interoperability with our allies and partners," said Adm. Cecil Haney, commander, U.S. Strategic Command. "The training and integration of strategic forces demonstrates to our nation's leaders and our allies that we have the right mix of aircraft and expertise to respond to a variety of potential threats and situations."

USSTRATCOM routinely conducts training missions in support of geographic combatant commands to ensure the U.S. has a credible and flexible capability to provide the President a variety of options he may need to protect

the nation or its allies and partners. The forward-deployed B-2s are assigned to 509th Bomb Wing, Whiteman Air Force Base, Missouri. The B-2 Spirit is a multi-role bomber capable of delivering both conventional and nuclear munitions. Its low-observable, or "stealth," characteristics give it the unique ability to penetrate an enemy's most sophisticated defenses and threaten its most valued, and heavily defended, targets. Its capability to penetrate air defenses and threaten effective retaliation provides a strong, effective deterrent and combat force well into the 21st century.



A B-2 Spirit from Whiteman Air Force Base, Mo., performs air refueling with a KC-135 Stratotanker from RAF Mildenhall, England over Cornwall, England, June 11, 2014. Whiteman AFB is participating in familiarization training operations while deployed to RAF Fairford.



The "Spirit of Indiana," a B-2 Spirit from Whiteman Air Force Base, Mo., taxis down the runway at RAF Fairford, England, June 8, 2014. The B-2 Spirit is a multi-role bomber capable of delivering both conventional and nuclear munitions. Its low-observable, or "stealth," characteristics give it the unique ability to penetrate an enemy's most sophisticated defenses and threaten its most valued, and heavily defended, targets.

U.S. Air Force photo/Staff Sgt. Nick Wilson



A B-2 Spirit from the 509th Bomb Wing, Whiteman Air Force Base, Mo., lands on the runway at RAF Fairford, England, June 8, 2014. The B-2's low-observability provides it greater freedom of action at high altitudes, thus increasing its range and a better field of view for the aircraft's sensors.

U.S. Air Force photo/Tech. Sgt. Chrissy Best



The "Spirit of Indiana," a B-2 Spirit from Whiteman Air Force Base, Mo., prepares to land at RAF Fairford, England, June 8, 2014. Two B-2 Spirits from Whiteman flew to the U.S. European Command area of operations to train and integrate with U.S. and allied military forces in the region.

U.S. Air Force photo/Staff Sgt. Nick Wilson

**BACKGROUND PHOTO:** A B-2 Spirit from the 509th Bomb Wing, Whiteman Air Force Base, Missouri, prepares to land at RAF Fairford, England, June 8, 2014. The B-2 Spirit is a multi-role bomber capable of delivering both conventional and nuclear munitions.

BACKGROUND: U.S. Air Force photo/Staff Sgt. Nick Wilson

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# WHITEMAN AIR FORCE BASE 2013 Annual Water Quality Report (Consumer Confidence Report) MO1079501

This report is intended to provide you with important information about your drinking water and the efforts made to provide safe drinking water.

This is an annual report on the quality of water delivered by Whiteman AFB. This report is intended to provide you with important information about your drinking water and the efforts made to provide safe drinking water. Users will not be mailed individual copies of this report.

Under the Consumer Confidence Reporting Rule of the federal Safe Drinking Water Act (SDWA), community water systems are required to report this water quality information to the consuming public. Presented in this report is information on the source of our water, its constituents, and the health risks associated with any contaminants.

**We continually monitor the drinking water for contaminants. Our water is safe to drink.**

Your drinking water comes from the Whiteman AFB Water Treatment Plant operated by 509th Civil Engineering Squadron. Our system has been assigned the identification number MO 1079501 for the purposes of tracking our test results. The plant treats water from the Ozark Aquifer pumped from groundwater wells located on base. Your water is filtered and treated with chlorine to disinfect the water. These wells have been tested and the results are available from the 509th Medical Operations Squadron, Bioenvironmental Engineering Flight (660-687-4324). If you would like to observe the decision-making process that affects your drinking water quality or if you have any further questions, the water plant can be reached at 660-687-1984.

The sources of drinking water (both tap water and bottled water) include rivers, lakes, streams, ponds, reservoirs, springs, and groundwater wells. As water travels over the surface of the land or through the ground, it dissolves naturally-occurring minerals and, in some cases, radioactive material, and can pick up substances resulting from the presence of animals or from human activity.

Drinking water, including bottled water, may reasonably be expected to contain at least small amounts of some contaminants. The presence of contaminants does not necessarily indicate that water poses a health risk. More information about contaminants and potential health effects can be obtained by calling the Environmental Protection Agency's Safe Drinking Water Hotline (800-426-4791).

If present, elevated levels of lead can cause serious health problems, especially for pregnant women and young children. Lead in drinking water is primarily from materials and components associated with service lines and home plumbing. Whiteman AFB is responsible for providing high quality drinking water, but cannot control the variety of materials used in plumbing components. When your water has been sitting for several hours, you can minimize the potential for lead exposure by flushing your tap for 30 seconds to 2 minutes before using water for drinking or cooking. If you are concerned about lead in your water, you may wish to have your water tested. Information on lead in drinking water, testing methods, and steps you can take to minimize exposure is available from the Safe Drinking Water Hotline (800-426-4791) or at <http://water.epa.gov/drink/info/lead/index.cfm>.

**Contaminants that may be present in source water include:**

Microbial contaminants, such as viruses and bacteria, which may come from sewage treatment plants, septic systems, agricultural livestock operations, and wildlife.

Inorganic contaminants, such as salts and metals, which can be naturally-occurring or result from urban storm water runoff, industrial or domestic wastewater discharges, oil and gas production, mining, or farming.

Pesticides and herbicides, which may come from a variety of sources such as agriculture, urban storm water runoff, and residential uses.

Organic chemical contaminants, including synthetic and volatile organic chemicals, which are by-products of industrial processes and petroleum production, and can also come from gas stations, urban stormwater runoff, and septic systems.

Radioactive contaminants, which can be naturally-occurring, or be the result of oil and gas production and mining activities.

In order to ensure that tap water is safe to drink, the Department of Natural Resources prescribes regulations which limit the amount of certain contaminants in water provided by public water systems. Department of Health regulations establish limits for contaminants in bottled water which must provide the same protection for public health.

**Contaminants Report**

Some people may be more vulnerable to contaminants in drinking water than the general population. Immunocompromised persons such as persons with cancer undergoing chemotherapy, persons who have undergone organ transplants, people with HIV/AIDS or other immune system disorders, some elderly, and infants can be particularly at risk from infections. These people should seek advice about drinking water from their health care providers. EPA/CDC guidelines on appropriate means to lessen the risk of infection by Cryptosporidium and other microbial contaminants are available from the Safe Drinking Water Hotline (800-426-4791).

**Regulated Contaminants**

Regulated Contaminants	Collection Date	Highest Value	Range	Unit	MCL	MCLG	Typical Source
Barium	5/16/2011	0.0596	0.0596	ppm	2	2	Discharge of drilling wastes; Discharge from metal refineries; Erosion of natural deposits
Fluoride	5/16/2011	0.66	0.66	ppm	4	4	Natural deposits; Water additive which promotes strong teeth
Chromium	5/16/2011	1.36	1.36	ppb	100	100	Discharge from steel and pulp mills
Nitrate-Nitrite	11/20/2013	0.012	0.012	ppm	10	10	Runoff from fertilizer use; Leaching from septic tanks, sewage; Erosion of natural deposits

Disinfection Byproducts	Monitoring Period	Highest RAA	Range (low-high)	Unit	MCL	MCLG	Typical Source
Total Trihalomethanes (TTHM)	2011-2013	7	7.32	ppb	80	0	Byproduct of drinking water disinfection

Lead and Copper	Date	90th Percentile	Range	Unit	AL	Sites Over AL	Typical Source
Copper	2011-2013	0.77	0.0679 - 0.853	ppm	1.3	0	Corrosion of household plumbing systems

Microbiological	Result	MCL	MCLG	Typical Source
No Detected Results were Found in the Calendar Year of 2013				

**Optional Monitoring (not required by EPA)**

Optional Contaminants					
<i>Monitoring is not required for optional contaminants.</i>					
Secondary Contaminants	Collection Date	Highest Value	Range	Unit	SMCL
Alkalinity, CaCO3 Stability	5/16/2011	265	265	MG/L	
Calcium	5/16/2011	52.7	52.7	MG/L	
Chloride	5/16/2011	29.5	29.5	MG/L	250
Hardness, Carbonate	5/16/2011	232	232	MG/L	
Iron	5/16/2011	0.00978	0.00978	MG/L	0.3
Magnesium	5/16/2011	24.3	24.3	MG/L	
pH	5/16/2011	8.02	8.02	PH	8.5
Potassium	5/16/2011	3.89	3.89	MG/L	
Sodium	5/16/2011	32.3	32.3	MG/L	
Sulfate	5/16/2011	40.4	40.4	MG/L	250
Total Dissolved Solids	5/16/2011	336	336	MG/L	500
Zinc	5/16/2011	0.0108	0.0108	MG/L	5

The state has reduced monitoring requirements for certain contaminants to less often than once per year because the concentrations of these contaminants are not expected to vary significantly from year to year. Records with a sample year more than one year old are still considered representative.

**For more information please contact Lt. Young at the 509th Medical Operations Squadron, Bioenvironmental Engineering Flight (660-687-4324).**

**Definitions:**

**MCLG:** Maximum Contaminant Level Goal, or the level of a contaminant in drinking water below which there is no known or expected risk to health. MCLGs allow for a margin of safety.

**MCL:** Maximum Contaminant Level, or the highest level of a contaminant that is allowed in drinking water. MCLs are set as close to the MCLGs as feasible using the best available treatment technology.

**SMCL:** Secondary Maximum Contaminant Level, or the secondary standards that are non-enforceable guidelines for contaminants and may cause cosmetic affects (such as skin or tooth discoloration) or aesthetic affects (such as taste, odor or color) in drinking water. EPA recommends these standards but does not require water systems to comply.

**AL:** Action Level, or the concentration of a contaminant which, when exceeded, triggers treatment or other requirements which a water system must follow.

**90th percentile:** For Lead and Copper testing. 10% of test results are above this level and 90% are below this level.

**Level Found:** is the average of all test results for a particular contaminant.

**Range of Detections:** Shows the lowest and highest levels found during a testing period, if only one sample was taken, then this number equals the Level Found.

**RAA:** Running Annual Average, or the average of sample analytical results for samples taken during the previous four calendar quarters.

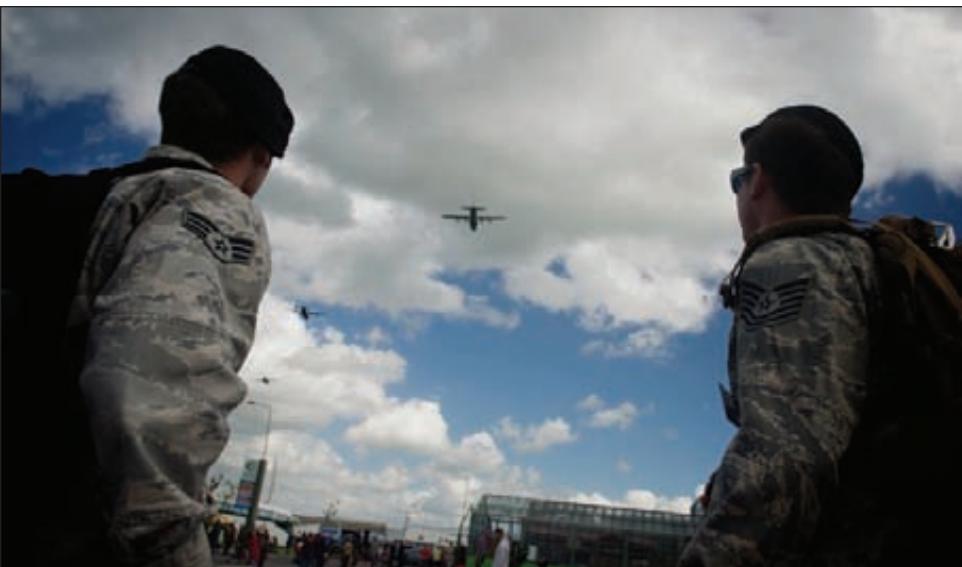
**Abbreviations:**

**ppb:** parts per billion or micrograms per liter.

**ppm:** parts per million or milligrams per liter.

**n/a:** not applicable.

# TACPs control the sky over D-Day celebrations



U.S. Air Force photo/Senior Airman Alexander W. Riedel

U.S. Air Force Tech. Sgt. Zachary Jacobs, right, and Senior Airman Jason Hoff watch as C-130 Hercules perform a ceremonial flyover at a 70th D-Day anniversary memorial event, June 4, 2014, in Carentan, France. Jacobs and Hoff are joint terminal attack controllers with the 116th Air Support Operations Squadron, Wash., assigned to Normandy to coordinate air movements during the events celebrating the liberation of Normandy by allied troops in 1944.

By Senior Airman Alexander W. Riedel  
Air Force News Service

CARENTAN, France (AFNS) -- Whenever Soldiers get into a rough spot under fire, they rely on Air Force tactical air control party members among their ranks to provide coordination and communications for vital support from the air -- on target and on time.

Likewise, Airmen also ensure the presence of airpower as Soldiers celebrate their own during the current 70th anniversary of D-Day across Normandy here June 4-8.

Working unseen by audience members and humbly hidden behind the scenes, TACP teams ensure flyovers and parachute drops are orchestrated perfectly with ceremonies and memorial events on the ground -- while they time the arrival of the aircraft with pinpoint accuracy to coincide with the playing of the national anthems or other crucial markers.

"We ensure the aircrews have the right coordinates and current information from the ground," said Tech. Sgt. Zachary Jacobs, a joint terminal attack controller with the 116th Air Support Operations Squadron of the Washington Air National Guard. "The aircrews can calculate their speed in the air, but we provide all the information they need to get the job done."

The teams coordinate with municipal officials, air traffic control and keep radio contact to the pilots as the aircrews

recalculate their approach to match the TACPs' guidance from the scene.

Coordinating with a variety of aircraft from C-130 Hercules to B-52 Stratofortresses and fighter jets, the JTACS are in their element as liaisons between blue and green, while French citizens thank Army and Army Air corps veterans for their sacrifices in liberation their country.

"This is exactly who we work for," Jacobs said. "We may be paid by the Air Force, but we work for the Army. We are the boots on the ground for the Air Force so they know what the Army needs them to do -- that coordination piece is huge for air assault support in the field."

The battles for Europe in World War II also started the legacy of the TACP career field, Jacobs said.

"The significance for us is that it marks the invention of our career field," he said. "Close air support came to be understood as something that needed to be controlled efficiently from the ground, which led to the development of our job as JTACs."

Celebrating the allied veterans that helped liberate Normandy from Nazi occupation in 1944, the anniversary of D-Day is a date of national importance in France and across Europe.

"(Because this is our job) we don't feel like we're contributing too much," said Senior Airman Jason Hoff, also a JTAC with the 16th ASOS. "But it's an awesome opportunity to be here and see the amazing history all around us."

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Speech T-Th

DAY SHIFT (9am - 1:20 pm)

American History T-Th

SESSION 2 (JUNE 30th - JULY 18th) 5pm - 9:20pm

Speech M-W

Principles of Management M-W

American History T-Th

DAY SHIFT (9am - 1:20 pm)

Comp. 1 M-W

SESSION 3A (JULY 21st - AUG 7th) 5pm - 9:20pm

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**\$40 PER FAMILY / LIMITED TO 29 PEOPLE**  
**SIGN UP BY JUNE 13**

**NO ALCOHOL WILL BE PERMITTED ON ANY OUTDOOR RECREATION TRIP.**

This trip is partially funded by the RecOn Initiative.

**687-5565**

**Whiteman's got Talent**  
*at Mission's End*  
June 20 6-8PM

Join us at Mission's End for a night of fun, and watch Whiteman's finest entertainment compete for the top prizes!

1st Place: \$750  
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Tryouts are on June 4 at Mission's End from 5-7pm, acts must be family friendly.

Contact Joshua Bailey at [joshua.bailey.12@us.af.mil](mailto:joshua.bailey.12@us.af.mil) for an audition sheet or for more information. Open to all ages, acts must be family friendly.

**687-6525**

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Providers are needed to provide care for the following: evenings, weekends, swing shift workers, infants, special needs and mildly-ill children. The Air Force offers a subsidy for providers for all children under the ages of 3 and any child who falls into the critical needs areas. Providers who hold a license are subsidized \$160 a week per qualifying child. Providers with chronic health problems are accepted. Call for more details.

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## Sesame Street visits Whiteman



U.S. Air Force photo/Airman 1st Class Joel Pfister

Team Whiteman family members attend the Sesame Street/USO Experience for Military Families at Whiteman Air Force Base, Mo., June 10, 2014. The Sesame Street/USO Experience for Military Families is the USO's longest running, traveling tour based on Sesame Street's award-winning Military Families Initiative. The show was created in 2008 to help Service members and their families deal with the unique challenges they face, from deployments and homecomings to frequent relocations.

## Force Improvement Program to visit Whiteman



By Airman 1st Class Joel Pfister  
509th Bomb Wing Public Affairs

Building upon the positive momentum of the ICBM Force Improvement Program, Air Force Global Strike Command is bringing the program to its bomber units, giving Whiteman Airmen the opportunity for their voices to be heard.

A Force Improvement Program team is scheduled to visit Whiteman Air Force Base, Missouri, June 18-20, to gather feedback and identify any challenges Airmen associate with performing bomber duties. FIP teams will also visit Barksdale and Minot AFB, and AFGSC bomber Airmen at Andersen AB, Guam, and Ellsworth AFB, South Dakota.

During their visits, the teams will conduct field surveys, leadership surveys and family surveys, personally interview Airmen across the bomb wing, and work with them to propose solutions.

"This is yet another opportunity for us to improve the way we do business in the nuclear community," Lt. Gen. Stephen Wilson, Air Force Global Strike Command commander, said. "Like the

ICBM FIP, it will allow Airmen at all levels to provide honest feedback on issues facing their community, as well as proposals for solutions to those issues."

The teams are comprised of operations, maintenance, security forces, and mission support group members, as

well as peers from outside the bomber community, including Airmen from other MAJCOMs and AFGSC missile wings.

After completing their round-robin base visits, the FIP team will assess the findings and recommendations from the field and provide a list of concerns and possible fixes across all the teams' functional areas. These will then be briefed directly to Wilson and Maj. Gen. Scott Vander Hamm, 8th Air Force commander, who will review the recommendations and make decisions on which field recommendations to implement.

As decisions are made, AFGSC leadership at every level will provide feedback to the field on their recommendations, and regular updates will be provided on force improvement program progress.

"This program is a growing process that has been strengthening the voice of all Airmen in Global Strike." Lt. Col. Russell Williford, FIP director, said. "It is, at its core, a program for its people, and Global Strike will be better because of the voice of its Airmen."

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