

SPIRIT



Red Carpet Rollout

This week Whiteman welcomes ...

Retired Gen. Jack Merritt
Defense Science Study Group tour

Retired Lt. Gen. Ronald Marcotte

News in Brief

Commander's call times set

Col. Chris Miller, 509th Bomb Wing commander, hosts mandatory commander's calls. The date and time is:

Civilians — 10 a.m. July 19 at the base theater

E-8 testing cycle changes

AIR FORCE PERSONNEL CENTER — Beginning this year, master sergeants competing for promotion to senior master sergeant will take the USAF Supervisory Examination test Dec. 6-17. The testing cycle will no longer be in January.

Air Force officials said ongoing air expeditionary force deployments, in support of the global war on terror, dramatically reduced the number of eligible members who are available to test during the current testing window.

Moving the testing cycle allows more time for out-of-cycle testing before the promotion release. The change won't affect the promotion announcement or the months during which promotions are made for the cycle. Testing conducted after Dec. 17 will be considered out-of-cycle.

For more details, call the military personnel flight promotion and testing office at 687-6433.

Legal office closes for event

The 509th Bomb Wing legal office closes at 1 p.m. Thursday for an office function. Walk-in legal assistance will be available 8-10 a.m. In case of an emergency, call the command post at 687-3778 and ask for the on-call legal office representative.

McConnell Lane closes

McConnell Lane, located between Schilling and Carswell streets in base housing, will be closed July 6-9. A temporary by-pass road constructed before the closure will allow traffic continued use of McConnell Lane. For more details, call Tom Arms, 509th Civil Engineer Squadron, at 687-6292.

BCC lunch set for July 8

The base community council luncheon begins at noon July 8 at Mission's End. The menu is chef salad with choice of dressing. The cost is \$8.50. Base members interested in attending must R.S.V.P. to the public affairs office by noon July 6 at bcc.rsvp@whiteman.af.mil or 687-6151.

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Photo by Senior Airman Nick Martin

A pair of dream machines

Top: Matt Boehm refuels the "Dream Machine," a Pitts Special unlimited-class aerobatic airplane. The "Dream Machine" is an Air Force Reserve recruitment tool used to promote interest in the military and foster good community relations. **Right:** A B-2 Spirit bomber lands in front of the crowd Sunday during Wings Over Whiteman. The weekend event was attended by more than 37,000 people and featured more than 80 military and civilian static display aircraft, and 20 flying acts from around the United States. For more Wings Over Whiteman photos see Page 12.



Photo by Staff Sgt. Tia Schroeder

AEFs stretch to 120 days

By Staff Sgt. C. Todd Lopez
Air Force Print News

WASHINGTON — Most Airmen scheduled to deploy in upcoming air and space expeditionary force packages will see their orders expand from 90 to 120 days.

The change in deployment length will begin with AEF cycle 5 in September. Those who deploy as part of AEF 1 and 2 should prepare for a 120-day deployment.

Air Force Chief of Staff Gen. John Jumper announced the change in his "Sight Picture" on June 4. The reason for the change is that the requirement for deployable forces is not expected to decrease in the foreseeable future, he said.

"Simply put, the demands on our deployable forces have not diminished and are not expected to decline for some time," the general wrote. "Further, the Air Force component commander in the Central Command area of operations has asked us to deploy people for longer tour lengths to allow greater continuity for expeditionary commanders in the field."

To help extend tour lengths to 120 days, the entire AEF cycle was adjusted. The new cycle, now 20 months long, allows for a four-month eligibility window and a 16-month training window.

General Jumper also said he intends to increase the pool



Photo by Melissa Klinkner

Tech. Sgt. Rocky Hauge, 509th Bomb Wing deployment manager, reviews deployment forms. More than 200 Whiteman members recently deployed. Air Force members deploying with Cycle 5 Aerospace Expeditionary Forces 1 and 2 should prepare for a 120-day deployment.

Commander's Corner

Col. Matt Erichsen
509th Bomb Wing Vice Commander

WoW! Thanks to everyone who made Wings Over Whiteman 2004 a success. More than 37,000 people visited us during the two-day event. Special recognition goes to Maj. Keith Reeves, 394th Combat Training Squadron, and Chief Master Sgt. Bruce Williams, 442nd Fighter Wing, for taking on the air show director responsibilities. Thanks also to Capt. Cathy Roberts, 442nd Fighter Wing, for coordinating Friday's Celebrity Party, and to our civilian neighbors in the Base Community Council who welcomed our visiting aircrews and took care of our workers during the airshow. The entire base put in extra effort to ensure the success of this event. The community feedback has been very positive — mission accomplished!

509th Reunion Group. Over the weekend, we hosted the 393rd and 830th Bomb Squadrons, original members of the 509th family. These important 509ers flew B-47s — the first all-jet bomber — from 1954-57, when the 509th was based at Roswell Air Force Base, N.M. The group ate lunch with seven of our B-2 crew chiefs and thoroughly enjoyed swapping stories. Thanks to those who helped recognize

the achievements of earlier 509ers.

Movin' on up! Thursday was a big day for 184 of Whiteman's finest, with the release of the latest promotion list for technical and master sergeant. Congratulations to these sharp Airmen who will be taking on even greater responsibilities — be sure to give them a pat on the back!

Rest and relax. With the airshow behind us, now is the time to take leave and ensure your people get some rest and relaxation. In August, we resume a fast-paced exercise schedule to prepare us for the fall NORI. Supervisors, make sure your people plan their down time so they aren't caught in a "use or lose" situation just when the wing needs them most.

Plan ahead. Many of you are making plans for the 4th of July weekend. Have you asked all the right questions? If you're attending parties, do you know how you'll get home? If you're going out of town, is your vehicle in top running order? If you're driving a long distance, will you be rested when you leave and scheduled to return home at a decent hour? These details could spell the difference between success and disaster. Put your best risk management foot forward and be prepared to have a safe and happy holiday.



Photo by Tech Sgt. Matt Nisotis

Members of the 393rd and 830th Bomb Squadrons, original members of the 509th Bombardment Wing, 50th Anniversary reunion group pose in front of the B-47 Stratojet static display on Arnold Avenue. The majority of the former 509ers revisiting the wing were crew chiefs during the 1950s.

Five steps to successful leadership offered

Maj. Bruce Bartholomew
509th Logistics Readiness Squadron Commander

Leadership is an easy word to define, but a very difficult word to put into practice. Leadership involves great effort, energy and patience. Most of us have these traits, so why aren't we all great leaders?

Perhaps the answer is while most of us have been taught to be a leader, few of us are willing to take the risks and associated failures in order to achieve greater success. Or perhaps the answer is we're all leaders but we don't have the tools to improve our skills. I hope to be able to provide some insights on leadership that will easily enable each of us to improve our leadership abilities and talents and, in turn, make our squadrons and organizations better places to work for all of us.

James Kouzes and Barry Posner in their book "The Leadership Challenge" offer five steps for individuals to use to develop their leadership skills.

In these five steps, the authors provide insight on how to develop personal leadership skills and how to instill leadership within an organization.

Today, all of us work in organizations that require leadership and each of us needs to be either a formal or an informal leader. Our personal leadership will focus our tasks and permit us to lead each other to achieve greater success. In order to start achieving, we need to focus on the first step and lead the way for others to follow.

The first of these five steps is to "model the way." We've all heard this one — leadership is best displayed when the leader sets the example. However, Mr. Kouzes and Mr. Posner also indicate the leader is responsible for setting the goals for others to follow. By establishing major and minor goals, everyone on the team becomes empow-



Photo by Melissa Klinkner

Senior Airman Aaron Brachle and Airman 1st Class Erin Saxsma perform maintenance on one of the base vehicles as Maj. Bruce Bartholomew, 509th Logistics Readiness Squadron, looks on. Airmen Brachle and Saxsma are members of the 509th LRS.

ered to achieve success. How you define success will also have an impact on the accomplishments of the team.

In their second step of leadership, the authors tell leaders to "inspire a shared vision." Leaders must figure out what their organization does, and then translate that vision to each member of the team. By doing this, leaders will focus on the future and on what impact the organization will have. This vision shouldn't be solely based on the organization. Leaders need to ensure their visions inspire

others to follow them and empower team members to achieve even greater success. In order to realize this greatness, each team needs to be able to re-examine how they perform their tasks.

That's where "challenge the process," the third leadership step, comes into play. Those who aspire to be leaders need to look for innovative ways to change the organization and how it works.

One of the greatest challenges many of us faced was the change to the combat wing organization. Our ideas about our squadrons were changed and many of us found it uncomfortable; however, many more of us took the challenge and are redefining our business processes. Change involves risk, and risk involves failure.

Successful leaders understand that risks are essential for the growth of an organization and that failures occur. While these failures can cause disruption in an organization, all great leaders will regroup the troops and emphasize the positive lessons learned from these failures. In doing so, leaders will demonstrate that everyone on the team is valuable and essential for achieving success.

Mr. Kouzes and Mr. Posner inspire leaders to "enable others to act." In this fourth step to leadership, leaders are encouraged to foster collaboration and to build teams with spirit. By focusing their energy on building trust and dignity, leaders will foster teamwork and encourage the members of their teams to feel strong, empowered, and capable of achieving great success and recognition.

In their final step of leadership, the authors entreat leaders to "encourage the heart," or to recognize significant achievements. To accomplish great things, people need to work hard and overcome some significant challenges.

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The deadline for article submissions to the Whiteman Spirit is noon Friday. If a holiday falls on Friday, the deadline then becomes 4 p.m. Thursday. Articles will be published on a space-available basis. Submission doesn't guarantee publication.

For more information, call the *Whiteman Spirit* office at 687-6133, fax us at 687-7948, e-mail: whiteman.spirit@whiteman.af.mil or write to us at:

509th BW/PA, 509 Spirit Blvd. Ste. 111
Whiteman AFB, Mo. 65305

184 Whiteman members selected for promotion

AIR FORCE PERSONNEL CENTER — The Air Force selected 6,217 of 23,956 eligible technical sergeants for promotion to master sergeant, a 25.95 percent selection rate; and 9,114 of 42,248 eligible staff sergeants for promotion to technical sergeant, a 21.57 percent selection rate.

The 509th Bomb Wing had 457 eligible staff sergeants; of those, 109 were selected for a 23.9 percent selection rate; and 66 of 260 eligible technical sergeants were selected, a 26.4 percent selection rate.

The final tally will increase as AFPC receives score tests for those members currently deployed, said officials. As usual, each of those airmen has 30-60 days after they return home to test.

The master sergeant selection rate rose .39 percent from last year, while this year's technical sergeant rate dropped .32 percent from last year.

Technical sergeant selectees

509th Security Forces Squadron: David Alderton, Richard Blair, Eric Gates, Shane Holtz, Allen Lindsay, James Vanover and Mark Wenell

509th Logistics Readiness Squadron: Shawn Allen, Eric Espowe, Steven Grigg, Marty Johnson, Clay Konrad, Chad Kraus, Gary Laboube, Kevin Norton, Beau Parker, Carlos Pubillon, Wesley Rinicker, John White and Tracy Wolf

509th Medical Support Squadron: Tirso Arjona, Jason Levine and David Sheets

509th Munitions Squadron: Neil Atherton, James Carroll, Marcus Cooper, Philip Freeman, Jesse Garcia, Randall Hall, Brian Pankratz, James Pirillo and Donald Von Dach.

509th Medical Operations Squadron: Jennifer Baty, Felicia Boxley, Edward Caffrey, Danielle Dunnivant and Timothy Houey

509th Aircraft Maintenance Squadron: Dwayne Bolles, April Boone, Andrew Choca, Joseph Clark, Michael Copeland, Randolph Crosslin, Michael Dannen-

felser, Jeffrey Donathan, Kellie Duffendack, Marcy Dwight, Phillip Fleming, Andrew Gilbert, Derik Groeling, Timo Humerickhouse, Kenneth Kahrs, Giovana Klein, Timothy Maher, Alan Reed and Victor Schikora

325th Bomb Squadron: Alison Bridges and Stacy Waller

509th Maintenance Squadron: Jeffrey Brooks, Ted Byerly, Chad Corcoran, Waylon Earls, William Hewitt, Todd Holbert, Steven Kitis, Robert Krayner, Timmi Moses, Michael Mumma, Bradly Sanker, Dennis Seals, Joseph Shepherd and Todd Zenzen

509th Mission Support Squadron: Kristy Brown and Luke Ford

509th Operations Support Squadron: Randy Burk, Michael Miller and Mark Wood

509th Bomb Wing: Dennis Closson, Brian Howren and Reina Voss

509th Civil Engineer Squadron: Wesley Coots, Jeffrey Dickson, Robert Fleming, Steven Hays, Charles Howell, James Hulbert, Timothy Johnson, Kenneth Kline, Sean Mahurin, Jeffrey Martin, Jason Ohare, John Rodgers, Scott Smith and Brian Strong

509th Comptroller Squadron: Michael Donaldson, Melanie Green and Becky Rankin

509th Communications Squadron: Raymond Forrester, Horace Methvin, James Pinto, Michael Russell and Jeffrey Smith

509th Services Squadron: Bonnie Gribble and Adrienne Mimms

372nd Training Squadron: Michael Lukesh and Miles Tiongison

509th Maintenance Operation Squadron: Brian McDermott and Loren Melton

72nd Test and Evaluation Squadron: Steven Mersky

393rd BS: Craig Okan

509th Contracting Squadron: Donald Thorndyke and Christopher White

Air Force Doctrine, Fort Leavenworth, Kan.: Lee

Burgher

Master sergeant selectees

509th CS: Robert Agard and Garry Steffens

509th MUNS: Maria Althoff, Mark Azbill, Juan Delagarza, Kevin Delery, William Epperson, David Gillingham, Bradley Hall, Shelly Kertz, Eric Lang and Joseph Taylor

509th BW: Regina Anderson, Bradley Case, Dric Duffendack and Rocky Hauge

Det. 6, 372nd Training Squadron: Bryan Bardwell and Jose Fonseca

509th CES: David Beasley, James Brewer, James Burge, Kenneth Curtis, Reid Fussell and Robert Waldorf

509th MOS: Alvin Bender and Richard Wilcox

509th SFS: Mark Booher, Stephen Henderson, Raymond Mancini, James Osban and Richard Shinn

509th MSS: Monica Botch and Gordon Severs

509th LRS: Bradford Bush, Norman Clair, Kenneth Denis, Shawn Duensing, Steven Eggers, William George, Steven Hertig and Scott Weber

509th MXS: Matthew Carroll, Todd Devereaux, James Evans, Dean Hinther, Tania Hollinshed, Robert Oday, James Rodgers, Andrew Scott and David Vaughan

394th Combat Training Squadron: Juan Castro

509th OSS: Francisco Cruz, Gregory Giles, Todd Lewis and Samuel Simmons

509th Medical Support Squadron: Barry Culbreath

509th AMXS: Scott Divish, Billy Haston, Kurt Hauschka, Michael Majewski, John Minor, Stephen Richards and Michael Wright

325th BS: Barney Lopez

715th Weapons School: Yolanda Newton

509th CPTS: William Pauley and John Ward

509th Services Squadron: James Presley

509th Medical Operations Squadron: Aaron Powell

Det. 6, 72nd Test and Evaluation Squadron: William Roe and Scott Schoppenhorst

President Bush speaks at MacDill

By John Banusiewicz

American Forces Press Service

WASHINGTON (AFP) — With the transfer of sovereignty two weeks away, the future of a free Iraq is coming into view, President Bush told a worldwide military audience and service members assembled at MacDill Air Force Base, Fla., June 16.

U.S. Central Command and U.S. Special Operations Command have their headquarters at MacDill.

A satellite television hook-up enabled the president to make his remarks directly to service members assembled in hangars at Bagram Air Base, Afghanistan, and Baghdad International Airport, Iraq. The Pentagon Channel and American Forces Radio and Television Service carried his address worldwide to wherever U.S. military people serve.

"A turning point will come two weeks from today," the president said. "On June 30, governing authority will be transferred to a fully sovereign interim government. The Coalition Provisional Authority will cease to exist. An American embassy will open in Baghdad."

In the meantime, President Bush said, the Iraqi people are stepping up to bring democracy to their country.

"Iraq's new leaders are rising to their responsibilities. Together with our coalition and the United Nations, they are working to prepare the way for national elections by next January," the president said. "In July, Iraqis from every part of the country will gather for a national conference that will choose an interim national council to advise and support Prime Minister (Ayad) Allawi and his cabinet."

Acknowledging that the U.N. Security Council voted unanimously to endorse the Iraqi interim government and the plan for Iraq's political transition, President Bush cited the "steady progress" the Iraqi people have made. He vowed not to let insurgents and foreign fighters derail the process.

"We will not let thugs and killers stand in the way of a free and democratic Iraq," the president promised.

With more than 200,000 Iraqis serving in or training for the country's new security forces, President Bush said the United States is leading the international effort to train new forces for Iraq. The president said experience has

shown that Iraqi soldiers naturally want to take their orders from Iraqi officers, and the coalition is working to build and strengthen the Iraqi chain of command.

"So we're helping to prepare a new generation of Iraqi military commanders who will lead the security forces of a free and sovereign Iraq," the president said.

Iraqi forces captured a key lieutenant of fugitive terrorist Abu Musab al-Zarqawi, repelled attacks on Mosul government buildings and are being greeted warmly by their fellow citizens as they patrol in Najaf, President Bush said.

"See, these brave Iraqis are stepping up. They are setting an example for their fellow citizens. They are staying in the fight, taking the battle to the terrorists and Saddam holdouts," the president said. "They are securing a future of liberty and opportunity for their children and their grandchildren. And when the history of modern Iraq is written, the people of Iraq will know their freedom was finally secured by the courage and by the determination of Iraqi patriots."

More violence can be expected in Iraq, President Bush said.

"As the interim government assumes authority and Iraqi security forces defend their country, our coalition will play a supporting role," he said. "And this is an essential part of our strategy for success."

The people responsible for the violence, he said, are friends of neither the coalition nor the Iraqi people.

"Terrorists who attack a self-governing Iraq are showing us and the Iraqis who they really are," President Bush said. "They're not fighting foreign forces; they're fighting the Iraqi people. They're not just enemies of America; they are enemies of democracy and hope. They are enemies of a peaceful future in Iraq."

Iraq's prime minister said last week that anyone involved in these attacks is a traitor to the cause of Iraq's freedom and the freedom of its people, the president said.

"The prime minister and I share the same resolve. The traitors will be defeated," President Bush said. "Their greatest fear is an Iraqi government of, by and for the Iraqi people. And no matter what the terrorists plan — no matter what they attempt — a democratic, free Iraq is on the way."



Photo by Tech. Sgt. William Pauley

Airman 1st Class Mae Ferrer, 509th Comptroller Squadron, is presented a certificate of congratulations by Col. Theodore Truex, 447th Air Expeditionary Group commander, for her selection to Senior Airman below-the-zone. Airman Ferrer is deployed with the 447th Finance Customer Service Special Actions section.

BTZ selectees announced

Five airmen first class were selected under the Senior Airman below-the-zone and 16 were selected under the large-unit BTZ board for promotion to senior airman.

The base board selectees are: **Airmen 1st Class Jennifer Dolak**, 509th Medical Group; **Carly Evans**, 509th Mission Support Squadron; **Mae Ferrer**, 509th Comptroller Squadron; **Jeffrey Short**, 509th Aircraft Maintenance Squadron; and **Timothy Vansant**, 509th Contracting Squadron.

The selectees in the large-unit category are: **Airmen 1st Class Marc Bakker**, 509th Civil Engineer Squadron; **Dexter Brown**, 509th Logistics Readiness Squadron; **Benjamin Fry**, 509th Security Forces Squadron; **Rachel Hoyt**, 509th Maintenance Squadron; **Michael Hutchins**, 509th MXS; **Theresa Luna**, 509th Logistics Readiness Squadron; **Keleisha Myers**, 509th CES; **Stephanie Powell**, 509th SFS; **Michael Randolph**, 509th SFS; **Steve Ricks**, 509th MXS; **Sean Staten**, 509th CES; **Bryant Taggart**, 509th AMXS; **Regina Weaver**, 509th SFS; **Kimberly White**, 509th Munitions Squadron; **Thomas Williamson**, 509th AMXS; and **Eric Ybarra**, 509th MUNS.

See GWOT, Page 10

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48 future NCOs graduate ALS

Airman Leadership School Class 04-D graduated 24 senior airmen May 6 at Mission's End.

Award winners are:

Ronald Lapoint, Jr., 10th Air Support Operations Squadron, Ft. Riley, Kansas, John L. Levitow.

Kristeena Gonzalez, 509th Bomb Wing, Distinguished Graduate and Leadership awards.

Gregory Lane, Jr., 509th Aircraft Maintenance Squadron, Academic Achievement Award.

Other graduates are:

Heather Hayes, 509th Mission Support Squadron

Michael Bell, Felecia Jackson, Carmen Neubert, and **Joshua Martin**, 509th Munitions Squadron

William Cheese II and **Amber Jones**, 509th AMXS,

Daisy Ehsam and **Justin Sheffield**, 509th Logistics Readiness Squadron

Kendra Hoventemple and **Kyle Smith**, 509th Civil Engineer Squadron

Steven Johnson, 509th Operations Support Squadron

Christopher Kirkland, Jonathan Torres Diaz, Jamarr Blackmon, and **Malinda Rood**, 509th Maintenance Squadron

Charles Simmons, 509th Comptroller Squadron

Jedediah Koon and **Justin Worley**, 509th Security Forces Squadron

Emou Kablan, 509th Services Squadron

Abdul Mohammed, 509th Communications Squadron

Airman Leadership School Class 04-E graduated 1 staff sergeant and 23 senior airmen June 17 at Mission's End.

Award winners are:

Robert Kennedy, 509th Security Forces Squadron, John L. Levitow and Leadership awards.

Joseph Marsala, Jr., 393rd Bomb Squadron, Distinguished Graduate.

Michael Rivera, 509th Communications Squadron Academic Achievement Award.

Other graduates are:

Staff Sgt. Krista Messeman, 509th Operations Support Squadron

Phillip Blascoe, Michael Bradshaw, Corin Krieger, Robert Kennedy, and **Barry Dozier**, 509th SFS.

Troy Goss, Jr., Kevin Steinke, and **Patrick Cone**, 509th Civil Engineer Squadron,

Brian Jaenke, Jeffery Bailey, and **Amon Yargee**, 509th Maintenance Squadron,

Patrick McTaggart and **Kathryn Liter**, 509th Maintenance Operations Squadron,

Herman Mejia, Jr., Emory Nash, and **Alex Rodriguez**, 509th Aircraft Maintenance Squadron,

Patrick Weirich, 509th CS,

Willie Rodriguez, 394th Combat Training Squadron,

Christopher Wagoner and **Jessica Doke**, 509th Logistics Readiness Squadron,

Daniel Hill, 509th Munitions Squadron..



AEF, continued from Page 1

of Airmen eligible for deployment. Currently, the Air Force has about 272,000 Airmen earmarked as deployment eligible.

"I have asked all of our major commands to aggressively review the assumptions upon which they exclude Airmen from our AEFs and take immediate steps to maximize those postured (for deployment)," the general said.

The changes to the AEF cycle, while possibly difficult for some, should be considered by Airmen as part of their commitment to the Air Force, General Jumper said.

"Let me be perfectly clear — in our Air Force, every Airman is expeditionary, every Airman will know (his or her) place in the AEF system, and every Airman will be prepared to support the combatant commander, whether deployed, in (the continental United States) via reachback, or employed at home station," General Jumper said.

Airmen currently deployed as part of AEF 7 and 8, and AEF 9 and 10 will still be held to the 90-day deployment schedule.



Photo by Melissa Klinkner

Senior Airman Amber Euman, 509th Communications Squadron, recently re-enlisted. She's been an enlisted Air Force member for four years.

1st Sergeant's View

(Editor's note: The 1st Sergeant's View gives Whiteman first sergeants a chance to remind people of correct uniform wear, customs and courtesies, and proper military decorum. Each week, a different first sergeant will share their view.)

By Master Sgt. John Benson

509th Communication Squadron First Sergeant

Most of us have heard of this new program that is making its way through the Air Force. Direction from higher headquarters has dictated that we may need to reduce the enlisted force. For all of us that wear the uniform, it seems that we may need to make a decision; either we choose to stay in or decide to get of the military. Let's look at these choices.

If you want to continue your military career, what is it that you need to do? First and foremost ensure that service is above reproach. What that means is that you really don't want any negative light shining down on you. Continue to follow all rules and regulations. Adhere to the Uniform Code of Military Justice and practice living the Air Force's Core Values: Integrity First, Service before Self and Excellence in all that you do. Understand that the Air Force is trying to "trim the fat" so to speak. What makes more sense; cutting away those individuals who are falling short of what is required of them or cutting away that individual who is performing exactly the way the Air Force wants and needs us to be? We are all going to be required to perform "more with less." We've heard this hundreds of times.

Now, what if you decide to take the Air Force's offer and choose to separate for Active Duty? I see nothing wrong with this. This is an opportunity for you to get released from your Air Force contract. Only the military member can make that decision and they should not feel any negative effects from others for this decision. I've heard some folks say "It's wrong for people to terminate their enlistment early. They signed on the line for 4 or 6 years of service and they should follow through with their commitment." Prior to the force shaping program, I would have agreed with these people, however, this new program has been developed and we should support our troops who choose to take advantage of it.

Bottom-line: if you choose to stay in, ensure that your service can be characterized as a positive representation of the Air Force; 24 hours a day, 7 seven days a week. We're all going to be required to give more of ourselves to accomplish the mission. I'm willing to accept this new challenge, knowing that those individuals standing along side me are "A" players.

This space is reserved for advertisements

No problems with base water

(Editor's note: This is an annual report on the quality of water delivered by Whiteman Air Force Base. There were no contaminant level, monitoring or treatment technique violations for this reporting period. Under the Consumer Confidence Reporting Rule of the federal Safe Drinking Water Act, community water systems are required to report this water quality information to the consuming public. Presented in this report is information on the source of Whiteman AFB water, its constituents and the health risks associated with any contaminants.)

The verdict is in. Whiteman's drinking water was declared safe to drink by the Environmental Protection Agency.

The drinking water comes from the Whiteman water treatment plant operated by 509th Civil Engineer Squadron. The system has been assigned the identification number MO 1079501. The plant treats water from the Ozark Aquifer pumped from wells located on base. The water is filtered and treated with chlorine to disinfect the water. These wells have been tested and the results are available from the 509th Medical Operations Squadron Bioenvironmental Engineering Element. Anyone who would like to observe the decision-making processes affecting the drinking water quality or who has questions, can call the water plant at 687-1984.

The sources of drinking water, both tap and bottled, include rivers, lakes, streams, ponds, reservoirs, springs and wells. As water travels over the surface of the land or through the ground, it dissolves naturally occurring minerals and, in some cases radioactive material, and can pick up substances resulting from the presence of animals or from human activity. Contaminants that may be present in source water include:

- ✓ Microbial contaminants, such as viruses and bacteria, which may come from sewage treatment plants, septic systems, agricultural livestock operations, and wildlife.

- ✓ Inorganic contaminants, such as salts and metals, which can be naturally occurring or result from urban storm water runoff, industrial or domestic wastewater discharges, oil and gas production, mining or farming.

- ✓ Pesticides and herbicides, which may come from a variety of sources such as agriculture, urban storm water runoff, and residential uses.

- ✓ Organic chemical contaminants, including synthetic and volatile organic chemicals, which are by-products of industrial processes and petroleum production, and can also come from gas stations, urban storm water runoff and septic systems.

- ✓ Radioactive contaminants, which can be naturally occurring or the result of oil and gas production and mining activities.

In order to ensure that tap water is safe to drink, the EPA prescribes regulations which limit the amount of certain contaminants in water provided by public water systems. Food and Drug Administration regulations establish limits for contaminants in bottled water which must provide the same protection for public health. Drinking water, including bottled water, may reasonably be expected to contain at least small amounts of some contaminants. The presence of contaminants does not necessarily indicate that water poses a health risk. More information about contaminants and potential health effects can be obtained by calling the EPA's Safe Drinking Water Hotline at 800-426-4791.

Some people may be more vulnerable to contaminants in drinking water than the general population. Immuno-compromised persons such as those with cancer undergoing chemotherapy, people who have undergone organ transplants, people with HIV/AIDS or other immune system disorders, some elderly and infants can be particularly at risk from infections. These people should seek advice about drinking water from their health care providers. EPA and Center for Disease Control guidelines on appropriate means to lessen the risk of infection by cryptosporidium and other microbial contaminants are available from the Safe Drinking Water Hotline at 800-426-4791.

Direct questions to 1st Lt. Michael Horenziak or Staff Sgt. Timonhy Houey, 509th Medical Operations Squadron Bioenvironmental Engineering Element, at 687-4324. For more details about the drinking water on base, see Page 9.

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A **ULTIMATE FRISBEE**

NEW

COOKOUT

SINGLES **10 a.m. Saturday**

At the Base Lake

MINISTRY **For more details, call the chapel at 687-3652**

MISSION
Fellowship Unity Salvation In One Name

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Table of Detected Contaminants

Contaminant	MCLG	MCL	Units	Level Found	Range	Violation	Sample Date	Typical Source of Contamination
Microbial Total Coliform	0	≤ 5	%Positive samples	1 Positive sample	July	No	weekly	Naturally present in the environment Soil Runoff/Indicator of filtration efficiency
Turbidity	N/A	TT	NTU	0.04	.0 - 0.20	No	12x daily	
Inorganic Barium, Dissolved	2	2	ppm	0.0796	0.076	No	2002	Discharge of drilling wastes; Discharge from metal refineries;
Fluoride	4.0	4.0	ppm	0.67	0.67	No	2002	Erosion of natural deposits Leaching from wood preservative Erosion of natural deposits;
Nitrate Nitrate (ASN)	10	10	ppm	0.06	0.06	No	2002	Runoff from fertilizer use; Leaching from septic tanks, sewage; Erosion of natural deposits
Copper	1.3	AL= 1.3	ppm	90th Percentile 0.092	.092	No	2001	Corrosion of household plumbing systems; Erosion of natural deposits;
Organic Total Trihalomethanes	0	100	ppb	5.0	0.7-5.0	No	2000	By-product of water chlorination
Radiological Gross Alpha	0	15.0	pCi/L	4.9	4.9	No	2000	Erosion of natural deposits; Decay of natural and man-made deposits
Unregulated Sulfate	250	N/A	ppm	37.1	37.1	No	2002	Erosion of natural deposits

Notes: The table shows the latest sample date. TT — Turbidity does not present a risk to your health. We monitor turbidity because it indicates how well the filtration system works. Radon has proposed limits of 300 to 3000 pCi/L. Our levels are low and would pass these limits.

Definitions of Key Terms

Maximum Contaminant Level Goal – The level of a contaminant in drinking water below which there is no known or expected risk to health. MCLGs allow for a margin of safety.

Parts per billion or Micrograms per liter – One part per billion corresponds to one minute in 2,000 years, or a single dollar in \$1,000,000,000.

Action Level – The concentration of a contaminant which, if exceeded, triggers treatment or other requirements which a water system must follow.

Maximum Contaminant Level – The highest level of a contaminant that is allowed in drinking water. MCLs are set as close to the MCLGs as feasible using the best available treatment technology.

Picocuries per liter – Picocuries per liter is a measure of the radioactivity in water.

Milliroentgens equivalent man per year – Milliroentgens equivalent man per year is an estimated dose of beta radiation to a human

Treatment Technique – A required process

intended to reduce the level of a contaminant in drinking water.

Nephelometric Turbidity Units – A measure of the cloudiness of water.

Parts per million or Milligrams per liter – One part per million corresponds to one minute in two years, or a single dollar in \$1,000,000.

Variances and exemptions – State or EPA permission not to meet an MCL or treatment technique under certain conditions.

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Whiteman Spirit Award



Staff Sgt. David Sheets
509th Medical Operations Squadron

Staff Sgt. David Sheets, 509th Medical Operations Squadron, Personnel Reliability Program assistant NCO in charge, received the Whiteman Spirit Award from Col. Chris Miller, 509th Bomb Wing commander, June 14.

Maj. Dean Doering, 509th Medical Group administrator and group practice manager, nominated Sergeant Sheets for the award for his flawless management of PRP clearances and PRP audits.

"Recent operations tempo pulled 50 percent of the office staff away, yet Dave's 'Herculean' efforts ensured all of his shop's functions were able to be maintained while meeting mission requirements and ensuring wing personnel were able to perform their duties at the earliest opportunity," Major Doering said.

Sergeant Sheets' efforts helped propel the medical PRP office to an unprecedented Air Force "best practice."

"Dave also leads the way as a positive example for local youth; by volunteering as a Cub Master for a local cub scout pack and as a coach for youth soccer.

"Dave is an invaluable asset to the 509th Med. Gp. and 509th BW. I'm proud to know and work with Staff Sgt. Dave Sheets," Major Doering said.

Personally Speaking

Duty title: Alternate PRP Monitor

Time on station: 2 years

Time in service: 15 Years

Hometown: Huntington, W.Va.

Spouse: Cynthia

Children: Two

Hobbies: Fishing and hunting

Goals: Currently, improving my run time.

Best thing about Whiteman: I like the location and watching the B-2 in flight.

What motivates your winning spirit? Just knowing I do my best each day to get the job done.

If you could change one thing at Whiteman, what would it be? More manning.

GWOT, *continued from Page 3*

The United States also is helping Iraqis rebuild their country's infrastructure, the president said, pointing to the successful rebuilding of Germany from the rubble of World War II despite many difficulties.

"We overcame many obstacles because we knew that the only hope for a secure America was a peaceful and democratic Europe," he said. "And because we persevered, because we had faith in our values, because we were strong in the face of adversity, Germany became the stable, successful, great nation that it is today."

President Bush listed a litany of successes in Iraq, and again vowed that terrorists would not derail continued progress.

"The terrorists will fail. They will fail because the Iraqi people will not accept a return to tyranny. The terrorists will fail because the resolve of America and our allies will not be shaken. And the terrorists will fail because courageous men and women like you are standing in their way," he told his worldwide military audience.

The president cited the difficulty of the mission and the work that lies ahead, and he expressed gratitude to service-members and their families for their sacrifices.

"Many of you have faced long deployments, sometimes longer than you expected. You miss your families; your families miss you. Some of you have lost comrades, good men and women you will never forget, and America will never forget them either," President Bush said.

"You're sacrificing greatly for our country, and our country has needed that sacrifice," he said. "By standing for the cause of freedom, you are making the world more peaceful. By fighting terrorists abroad, you are making the American people more secure here at home. And by acting in the best traditions of duty and honor, you are making our country and your commander in chief incredibly proud."

Wings Over Whiteman 2004



Capt. Leah Schmidt leans out of the window of a KC-135, as Senior Airman Angie Rodriguez and Miltzi Tedlock watch a B-2 taxi its way into position for a performance flight during the air show Saturday. Approximately 37,000 people attended the two-day event. The B-2 flew several passes over the

crowd and flew a mock bombing run coordinated with simulated explosions. A B-2 weapons load demonstration was also performed for the air show crowd. Captain Schmidt and Airman Rodriguez are members of the 55th Air Refueling Squadron at Altus Air Force Base, Okla.



Photos by Senior Airman Nick Martin

Members of the base community council donated \$2,000 and cooked more than 1,500 hamburgers and hotdogs for military members, air crews and volunteers on duty during Wings Over Whiteman. The base contractors' and BCC donated the free food. Sixty BCC members volunteered their time for the event, which began June 18 when performers began arriving.



Col. Chris Miller, 509th Bomb Wing commander, gives the oath of enlistment to some of the Air Force's newest members Saturday. Four Whiteman members re-enlisted at the air show. Recruiters were on hand to inform possible recruits about the opportunities the service offers and to help people "Cross into the Blue."



Spectators watch as Jimmy Franklin, a performance pilot from Tulsa, Okla., takes a bow with his jet-powered Waco at the Wings over Whiteman air show Saturday. Mr. Franklin was one of 20 featured performers during the air show.



Army Specialist Andrew Lawlern off-loads his daughter, Makayla, from a C-5 Galaxy as his wife, Samantha, follows with Olivia and Blaine. The C-5 can carry 265,000 pounds of cargo and 73 passengers, or 343 people in airbus configuration. Specialist Lawlern is a member of the 184th Ordnance Company in Saint Joseph, Mo.



Tech. Sgt. Randall Kennedy, 442nd Aircraft Maintenance Squadron, explains the A-10's rocket pod weapon system to air show attendees. The A-10 was one of 80 aircraft on static display during the air show. Four A-10s were flown during the air demonstrations at Wings Over Whiteman.

LEAD, *continued from Page 2*

Leaders need to take the time to reward team members for their superior accomplishments and to encourage them to continue their diligent effort. Leaders must make their people feel like heroes.

Recently, the American people mourned the loss of President Ronald Regan. For many of us, we recognized his leadership of our country and its citizens. He made us feel good to be Americans, which was an ample reward for our efforts. President George W. Bush probably stated it best when he described President Reagan "as a great American president because he had a core set of principles from which he would not deviate." In addition, President Bush said; "He understood that a leader is a person who sets clear goals and makes decisions based upon principles that are etched in his soul." James Kouzes and Barry Posner offer us the same opportunities through their easily understood but not-so-easily practiced five steps of leadership.

THE
2nd annual
AIRMEN'S SUMMER BASH!!!

Special Guest
DJ KIRBY
MIX 93.3

Prizes and giveaways!!!
Don't miss out!!!

5-9 pm July 16

*** FREE FOOD**

*** FREE BEVERAGES**

*** LIVE ENTERTAINMENT**

Lead Me, Follow Me
Airmen's Council

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Courtesy photo

Up to the challenge

Senior Airman Peter Tsahiridis, 442 Fighter Wing, bikes to earn points toward a Presidential Champion Award silver medal. Airman Tsahiridis has recently been awarded the Presidential Champion Award, Bronze Medal, for his participation in the Presidential Challenge Program. The President's Challenge is a program sponsored by the President's Council on Physical Fitness and Sports, and the U.S. Department of Health and Human Services. The purpose of this challenge is to adopt and maintain a physically active and fit lifestyle. The goal is for individuals in the program to earn points by being active. The number of points depends on the type and duration of activities like walking, weight training, biking and even gardening. The President's Challenge offers a wide range of programs that can help all Air Force members and their families be more active. The Challenge includes four separate programs: Active Lifestyle Program, Physical Fitness Program, Health Fitness Program and the Presidential Champions Program. For more details, visit the President's Challenge Web site at <http://www.presidentschallenge.org>.



Courtesy photo

JAG bikes across Missouri

Following the trail of Lewis and Clark, Lt. Col. Ron Gregory bicycled 220 miles from Whiteman to St. Charles, Mo., during the Memorial Day weekend. Riding on the Katy Trail, the nation's longest rails to trails bicycle route, the 509th Bomb Wing Staff Judge Advocate averaged 70 miles a day. During the three-day trip, he camped near the same spots where the Corps of Discovery pitched their tents 200 years ago. The Katy Trail bicycle route winds along the Missouri River through rolling woodland, broad river valleys and historic railroad towns. The western reaches of the trail are accessed just south of Whiteman.

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Attention Sports Fans

- Do you read the sports page?

- Do you own a digital camera?

- Do you, or does someone you know play a sport you'd like to see in the base paper?

You can submit photos to the Whiteman Spirit.
For more details, call 687-6133
or E-mail whiteman.spirit@whiteman.af.mil

FREE Classified Advertising in the *Whiteman Spirit*

READ ALL RULES BEFORE PLACING AN AD

1. Advertising is free to all active-duty, guard and reserve military members and civil servants who work on base or at the MoARNG in Warrensburg only. Military or civil service rank must be included in the space for "rank." We do offer free advertising to retired military members.
2. Ads of a commercial nature such as baby-sitting, lawn maintenance, house cleaning, product sales, apartments or houses for rent, work-at-home opportunities or any other service in which the person makes a profit must be prepaid. Paid ads must be placed directly through the *Sedalia Democrat* at 1-800-892-7856, dropped off at 700 S. Massachusetts Ave., Sedalia, Mo., 65301 or e-mailed to the-classifieds@sedaliademocrat.com. They accept VISA, Mastercard, cash, personal check or money order.
3. Free ads are for one-time sale of personal items only. Free ads can't be placed for churches, groups, clubs, organizations or friends not affiliated with the military. Items must be sold for \$150 or less.
4. Only one free ad*, maximum 30 words, will be allowed to run at any given time by the same household, for a maximum of eight weeks. Ads over the 30-word maximum will be edited at the publisher's discretion. *People who are PCSing may place more than one ad and sell the items at any price.
5. Include your home phone in the ad so people can contact you. USE OF DUTY PHONES IN ADS IS AGAINST AIR FORCE REGULATIONS.
6. Print legibly, and place punctuation and spaces where necessary. Use only one word per line.
7. Free ads aren't taken over the phone. They must be dropped off at or mailed to the 509th Bomb Wing Public Affairs Office, 509th Spirit Blvd, Ste 111, Whiteman AFB, Mo., 65305. Ads may also be faxed to 660-687-7948.
8. Many offices on base are using old forms**. If you would like a copy of the new ad form to keep in your office, call 687-6133 and we'll fax a new form for your use.
9. Homes for sale that are listed with a realtor must be paid for. Only people who are PCSing and selling homes FSBO (for sale by owner) qualify as a free ad.
10. Free yard sale ads are for active-duty, guard, reserve and retired military members living on or off base. People who live on base must have their yard sale approved by the housing office first.
11. The deadline for placing new ads, canceling or making changes to ads is 10 a.m. ^{RNLT}Friday, ~~one~~ one week before desired publication.
12. Ads that don't meet these guidelines will not run. Free advertising is a privilege extended to you by the publisher, and your cooperation is greatly appreciated.

Submitter's name & address:

Please specify Military/Civil Service Rank:

Home Phone:

Circle number of weeks to run: 1 2 3 4 5 6 7 8

I swear the above ad is true and correct, and I am the owner of the described property.

Signature **Date**

**All other versions of free classified advertising forms are invalid.